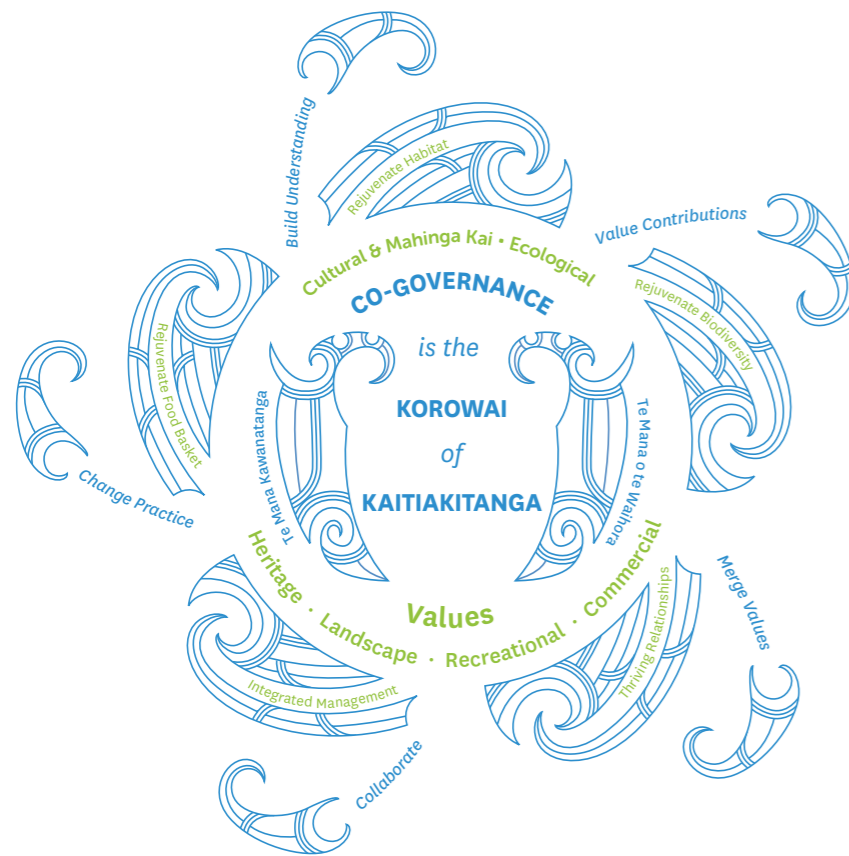


A vision for Co-Governance

Co-Governance is the korowai of kaitiakitanga over Te Waihora and its catchment.

To be leaders providing direction for all those who have a role in, or responsibility for, restoring the mauri of Te Waihora while maintaining a prosperous land based economy and thriving communities for current and future generations.



Co-Governance Commitments

– We will:

- Commit to co-governing the lake and its catchment
- Provide political leadership and influence for the implementation of our strategic direction for the lake
- Set strategic direction and priorities for all those working to restore the mauri of Te Waihora, ki uta ki tai
- Secure sustainable long-term funding for actions on the ground
- Promote integration and alignment of actions across the lake and catchment within an overarching framework for restoration and rejuvenation
- Share decision making and responsibilities
- Provide an intergenerational focus
- Evaluate effectiveness over time

**Ko ngā hau ki ētahi wāhi
ko ngā kai kei Orariki**

*No matter from which
direction the wind blows,
food can always be procured
from Te Waihora*

Co-Governance for Te Waihora

– why does this matter to us?

Te Waihora/Lake Ellesmere is one of New Zealand's most important wetland systems and is a regional, national, and international taonga. Today, it is also one of New Zealand's most polluted lakes. It is going to take considerable time, effort and resource to restore and rejuvenate the many values of Te Waihora/Lake Ellesmere.

The lake's importance is recognised in a National Water Conservation Order which lists its outstanding features as habitat for wildlife, indigenous wetland vegetation and fish; and significance in accordance with tikanga Māori in respect of Ngāi Tahu history, mahinga kai and customary fisheries. To restore the mauri of Te Waihora/Lake Ellesmere we must work closely together as iwi, central and local government, industry and the wider community.

Action Plan 2018-2021 - How will we deliver on our commitments

1. We will commit to co-governing the lake and its catchment

Target 1.1 Adopt a Strategy for Co-Governance to set direction for the Co-Governance Parties.

Action

- Co-Governance Strategy adopted
- Three year action plan agreed
- Annual report against Action Plan
- Review of Strategy and update of Action Plan

Target 1.2 Ensure that the Co-Governance Arrangements provide a sound basis for the journey ahead.

Action

- Agreement revised and adopted
- Separate Terms of Reference and Meeting Standing Orders

Target 1.3 Increase the external profile of Co-Governance and increase transparency, including public meetings, agendas and minutes.

Action

- Arrangements in place for meetings to be public and agendas/minutes available on the tewaihora.org website
- Co-Governance arrangements and achievements profiled at public/community events

Target 1.4 Improve communication within and between Co-Governance Parties, and with stakeholders and the wider community.

Action

- Develop and adopt a Te Waihora Co-Governance Communication and Engagement Plan
- Begin implementation of Communication and Engagement Plan

Target 1.5 Provide opportunities for all Councillors/Governors of each the four Parties to learn more about Co-Governance and what it means for their organisations.

Action

- Develop and deliver targeted information packages for Councillors/Governors and staff of each of the four Parties

2. We will provide political leadership and influence for the implementation of our strategic direction for the lake

Target 2.1 Seek ways to increase efficiency and coordination of engagement requirements for key stakeholders.

Action

- Clearly articulate the roles and responsibilities (statutory and non-statutory) of all Parties and stakeholders
- Create mechanism for stakeholders to agree collective short and medium term priorities, which may be location based or activities based

Target 2.2 Build and strengthen relationships nationally and internationally

Action

- Secure a meeting with one or more Government Ministers
- Investigate options for adding Crown Governor to Te Waihora Co-Governance Group
- Seek to build and strengthen relationships with other co-governance groups in New Zealand, to share experience and knowledge of co-governance
- Look for international opportunities to increase leverage and influence, such as investigating Ramsar status for Te Waihora

3. We will set strategic direction and priorities for all those working to restore the mauri of Te Waihora, ki uta ki tai

Target 3.1 Articulate the shared long-term vision and strategic priorities for the restoration of the mauri of Te Waihora.

Action

- Review and refresh the Whakaora Te Waihora Phase Two 'Investment Approach', including the strategic priority actions (work packages)
- Seek feedback from key stakeholders
- Undertake regular reviews of strategic restoration priorities, informed by monitoring and evaluation (contributing to Target 2.1, action 2)

4. We will secure sustainable long-term funding for actions on the ground

Target 4.1 Secure sustainable long-term funding from a variety of sources: central and local government, industry, philanthropic trusts.

Action

- Proactively approach potential partners/investors and secure \$10 million by 2021
- Secure a total of \$99 million over 10 years

5. We will promote integration and alignment of actions across the lake and catchment within an overarching framework for restoration and rejuvenation

Target 5.1 Assess current lake-related restoration related activities across the catchment.

Action

- Undertake an assessment of current restoration related activities underway (Co-Governance Parties, other agencies, industry, community)
- Once strategic restoration priorities agreed (Target 3.1), map how current activities relate to/align with those strategic priorities and identify gaps
- Support key stakeholders to identify opportunities for partnership and improved alignment of actions, e.g. support groups such as Te Waihora Agencies Group
- Invite other groups working in the catchment to engage with Co-Governors each year, e.g. through a presentation to a Co-Governance meeting, or by the group hosting a visit from Co-Governors

6. We will share decision making and responsibilities

Target 6.1 Develop and agree operational process protocols.

Action

- Two protocols in place with others in development by July 2019

Target 6.2 Provide governance/oversight of the delivery of the Whakaora Te Waihora Joint Restoration Work Programme

Action

- Annual workplan agreed
- Annual workplan implemented and progress reported

7. We will provide an intergenerational focus

Target 7.1 Take a long term approach to restoring the mauri of the lake.

Action

- Identify pathway for progressing in-lake solutions

8. We will evaluate effectiveness over time

Target 8.1 Identify how the Whakaora Te Waihora Programme and each Co-Governance Party is contributing to Co-Governance commitments.

Action

- Systems in place for the Whakaora Te Waihora Programme and each Co-Governance Party to identify and report annually on their respective contributions, both to co-governance and to the restoration of the mauri of Te Waihora

Target 8.2 Identify the barriers that prevent the Whakaora Te Waihora Programme and each Co-Governance Party making progress on Co-Governance commitments

Action

- Barriers identified and reported to Co-Governance Group

Target 8.3 Benchmark progress towards achieving Co-Governance commitments.

Action

- Develop a high-level set of indicators to track progress on achieving Co-Governance commitments – performance and risks
- Annual reporting against indicators

Target 8.4 Track progress towards achieving the shared long-term vision and strategic priorities for the restoration of the mauri of Te Waihora.

Action

- Develop a high-level set of indicators to track progress on achieving shared restoration outcomes, priorities and objectives.
- Annual reporting against indicators

Whākana ki ō manuhiri i tō kāinga
Mana is upheld through fulfilling roles and responsibilities

Mā te tuakana e tika ai te teina, mā te teina e tika ai te tuakana
Through relationships and respect we can find the way forward

