

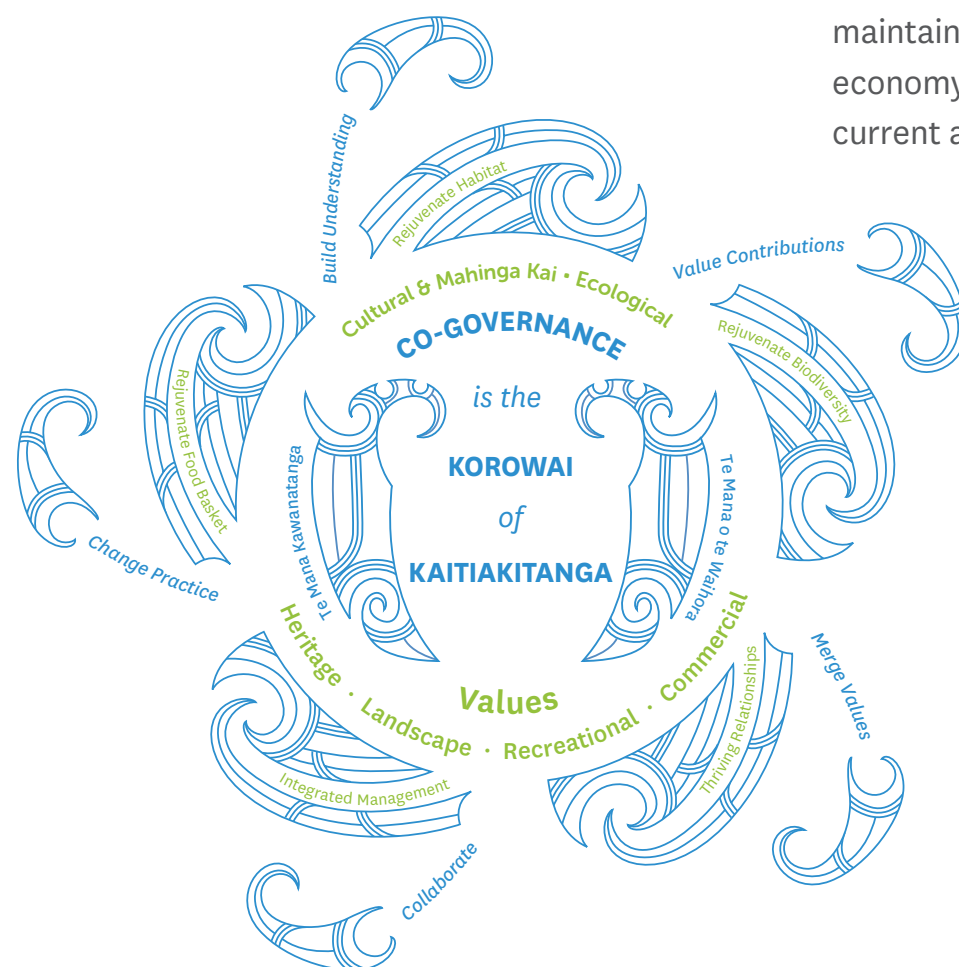
A vision for Te Waihora

To restore and rejuvenate the mana, mauri and ecosystem health of Te Waihora and its catchment.

Te Waihora Co-Governance mission statement

Co-Governance is the korowai of kaitiakitanga over Te Waihora and its catchment

To be leaders providing direction for all those who have a role in, or responsibility for, restoring the mauri of Te Waihora while maintaining a prosperous land-based economy and thriving communities for current and future generations.



Co-Governance commitments

We will:

- **Set strategic direction and priorities** for all those working to restore the mana and mauri of Te Waihora, ki uta ki tai, and to promote integration and alignment of actions across Te Waihora and its catchment within an overarching framework for restoration and rejuvenation
- **Provide political leadership and influence** for the implementation of our strategic direction for Te Waihora and its catchment for current and future generations
- **Share decision making** with Ngāi Tahu, on matters that relate to the mana and mauri of Te Waihora and the catchment, to the extent that Ngāi Tahu determine as necessary
- **Secure sustainable long-term funding and investment** for actions on the ground
- **Evaluate effectiveness** of the implementation of restoration work programmes and of co-governance over time

Co-Governance for Te Waihora

Why does this matter to us?

Te Waihora/Lake Ellesmere is one of New Zealand's most important wetland systems and is a regional, national, and international taonga. Today, it is also one of New Zealand's most polluted lakes. It is going to take considerable time, effort and resource to restore and rejuvenate the many values of Te Waihora/Lake Ellesmere.

The lake's importance is recognised in a National Water Conservation Order which lists its outstanding features as habitat for wildlife, indigenous wetland vegetation and fish; and significance in accordance with tikanga Māori in respect of Ngāi Tahu history, mahinga kai and customary fisheries. To restore the mauri of Te Waihora/Lake Ellesmere we must work closely together as iwi, central and local government, industry and the wider community.

Draft Co-Governance work programme 2021-24 for Co-Governors and Joint Officials of the Parties

1. Strategic direction and priorities

Including relationships/stakeholder engagement and promoting integration and alignment of actions across Te Waihora and its catchment within an overarching framework for restoration and rejuvenation.

ACTION 1.1
To develop and share the 10/20/50 year vision for the restoration of the mauri of Te Waihora and the catchment

WHY:
To provide a roadmap for all those working on the ground
To ensure potential investors can clearly see how individual projects and work programmes are contributing to the vision

ACTION 1.2
Investigate establishment of a series of 'anchor projects', including the establishment of a Te Waihora wetland park

WHY:
To articulate alignment of current and future projects with the overarching framework for restoration and rejuvenation of Te Waihora and the catchment and build the case for investment

ACTION 1.3
Facilitate regular Whakakōhanga Kōrero hui

WHY:
To provide a forum for information sharing and encouraging co-operation between members, and an opportunity for sharing the strategic direction and priorities of the Co-Governors with the key stakeholders, encouraging alignment between organisations and activities

2. Political leadership and influence

For the implementation of our strategic direction for Te Waihora and its catchment for current and future generations, and ensuring alignment with the vision and advocating for shared decision-making.

ACTION 2.1
Initiate discussions between statutory agencies and Ngāi Tahu on shared decision-making mechanisms

WHY:
To fulfil the commitments of the Co-Governance Agreement to provide for an enduring relationship between Ngāi Tahu and the other Parties that includes shared exercise of functions, duties and powers insofar as is possible under the

relevant statutes that bind each of the Parties, and to the extent Ngāi Tahu wish to be involved
To ensure that, regardless of who is empowered to make a decision, the community see aligned decision-making in the best interest of Te Waihora and its catchment

ACTION 2.2
Deliver regular updates to each of the Parties

WHY:
To ensure improved understanding of what co-governance means for them in practice, across their organisation

ACTION 2.3
Report back to Co-Governors on examples of shared decision making from each organisation

WHY:
To ensure visibility and transparency and improve understanding of what co-governance means in practice (and an opportunity for Parties to learn from each other about how to put co-governance into practice)

ACTION 2.4
Ensure Parties to the Agreement have visibility of the progress of the review of the Joint Management Plan

WHY:
The Joint Management Plan, a statutory joint land management plan between the Crown (DOC) and Iwi (Ngāi Tahu) resulting from the settlement of the Ngāi Tahu claims against the Crown. It will impact future work around Te Waihora

3. Supporting Co-Governance

Ensuring the governance obligations are fully met with respect to on-the-ground projects, and that the machinery of Co-Governance functions efficiently.

ACTION 3.1
Provide appropriate resourcing and staff expertise

WHY:
To support the Co-Governors to meet their commitments

ACTION 3.2
Provide secretariat support for JOG and Co-Governors

WHY:
To ensure hui are managed efficiently, and that all the agreed requirements for public visibility and regular reporting are met

ACTION 3.3
Provide communications support, including media liaison and website management

WHY:
To provide planning, processes and protocols to ensure clear communications, and increased visibility of Co-Governance and progress being made

ACTION 3.4
Provide oversight of Co-Governance-led projects

WHY:
To ensure requirements of good governance are met, and that project implementation is on track, for:

- Whakaora Te Waihora
- Greenpark Sands working group
- Other (eg establishing a Te Waihora Wetland Park/ Mahinga Kai Pā)

ACTION 3.5
Investigate mechanisms for shared decision making

WHY:
To work with those who are delivering statutory functions to investigate and implement practical, workable options for shared decision making

4. Funding and investment

Securing funding and investment from multiple sources, to support the implementation of the strategic direction.

ACTION 4.1
Identify opportunities for longer term sustainable funding, including investigation of impact investment

WHY:
Significant funding is required to make a real difference. Securing this level of funding is a significant piece of work and needs clear direction and resourcing

ACTION 4.2
Continue to seek short-term opportunities to secure funding in a co-ordinated way

WHY:
Many opportunities exist to secure funding for smaller scale individual projects, and collectively these will contribute to the overall vision, and may also contribute to one or more anchor projects

ACTION 4.3
Provide regular updates and seek guidance from Co-Governors

WHY:
Co-Governors have the ability to influence decision making in their respective organisations and to influence other parties and potential investors. This should be informed by up-to-date relevant information

5. Evaluating effectiveness

Regular reporting on progress – to Co-Governors and the wider community (and investors).

ACTION 5.1
Report back to Co-Governors and the community on agreed indicators

WHY:
To track progress toward restoration of the mauri of Te Waihora and its catchment and ensure visibility and transparency – for Co-Governors, the community and investors

ACTION 5.2
Continue to develop an indicator framework to track progress on achieving shared restoration outcomes and vision

WHY:
To articulate why particular activities are important, and to allow the framework to evolve and ensure it is truly representative of shared values

ACTION 5.3
Report on Co-Governance work programme implementation

WHY:
To track progress towards achieving the Co-Governance commitments – is Co-Governance making a difference and helping progress achievement of shared restoration outcomes?

Mā te tuakana e tika ai te teina, mā te teina e tika ai te tuakana

Through relationships and respect we can find the way forward

Whākana ki ō manuhiri i tō kāinga

Mana is upheld through fulfilling roles and responsibilities

